

FEDERAL REPUBLIC OF NIGERIA

CERTIFICATE OF INCORPORATION

OF A

PRIVATE COMPANY LIMITED BY SHARES

COMPANY REGISTRATION NO. 1969293

The Registrar - General of Corporate Affairs Commission

hereby certifies that

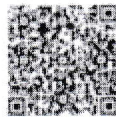
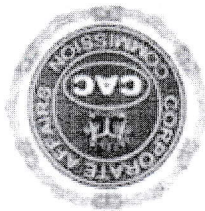
FORDSHIRE HYDROCARBON MANAGEMENT COMPANY LTD

is this day incorporated under the

COMPANIES AND ALLIED MATTERS ACT 2020

as a private company limited by shares

Given under my hand at Abuja this 30th day of August, 2022



A. G. Abubakar
Registrar - General

TAX IDENTIFICATION NUMBER: 31140735-0001

